Making our world more productive



November 23, 2021

Mr. David Diaz University of California

Campuses: Davis, Merced, Berkeley, San Francisco, Santa Cruz

Re: Nitrogen and Oxygen Contingency Event Update

Dear Mr. Diaz:

As previously communicated to you, Linde Gas & Equipment Inc. ("Linde") declared a force majeure on liquid nitrogen and liquid oxygen (collectively the "Product") in the Central California market caused by our primary supplier experiencing an extraordinary equipment failure at their Pittsburg, CA facility. Linde has now been informed that their alternate supplier will be shutting down for maintenance and has further reduced the availability of Product in the market.

Therefore, commencing as of November 24, 2021 at 12:01 AM EST, and until further notice, Linde is lowering the allocation percentage for Product from 75% to up to 40% of your average weekly usage during the ninety days preceding the contingency. Any steps that you can take to curtail consumption and thereby stretch your available supply of Product would be appreciated.

We regret having to take this action and will provide updates when the situation changes. We thank you for your patience and consideration during this difficult period. Should you have any questions, please call your Account Manager Sarah Love (916) 416-7583.

Very truly yours,

Sarah Love

Sarah Love